

Border Eagle

Vol. 53, No. 44

Laughlin Air Force Base, Texas

November 4, 2005

EXERCISE!
EXERCISE!
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Scarlet Hawk 05-05 challenges Team XL

Story by Airman 1st Class
Olufemi Owolabi
Editor

Laughlin deployed more than 60 personnel during a three-day exercise which started here Monday. The exercise, tagged "Scarlet Hawk 05-05," tested Laughlin's ability to deploy Airmen and respond to emergency situations during a contingency operation.

Deployed personnel were made up of several base agencies but not assigned to any particular AEF. According to evaluating officials, the simulated location was a forward base in Afghanistan.

Early in the exercise, the deployed team started the process by attending a pre-deployment briefing given by staff members from public health, personnel, finance, the chapel and family support center.

During the exercise, the deployed teams practiced ability to survive and operate, conventional and chemical attack response, and conducted vehicle-attack training.

Twenty five XLers

See 'Scarlet,' page 10

Airman 1st Class David Cairo, 47th Flying Training Wing chapel, assists the victim of a simulated chemical attack in donning his protective mask during an exercise here Wednesday. More than 60 XLers were deployed to participate in the exercise.

Photo by Airman 1st Class Olufemi A. Owolabi

Newslines

Drop Night at Hangar 1

Drop night for the Specialized Undergraduate Pilot Training students will be held 5:45 p.m. today in Hangar 1.

OSC auction scheduled

The 2005 Officers Spouses Club Annual Charitable Auction is set for today at Club XL. Doors open at 6:30 p.m., and the auction will start at 7 p.m. This year's theme is "Treasure Island."

The event is open to all civilian and military members at Laughlin, along with invited community guests. Proceeds from the auction go toward scholarships and charitable donations to Laughlin and surrounding Del Rio communities. If you are interesting in donating an item or service to be auctioned, call 298-8425.

CGOC fundraiser set

The CGOC will be having a fundraiser Saturday from 9 a.m. to 6 p.m. They will be bagging groceries at the commissary to raise funds to buy turkeys for all E-3s and below on base who want them at Thanksgiving. Fund will also be donated to needy families on base in December and will be used to sponsor an Angel Tree.

For details, call 298-5203.

See Newslines, page 7.

Deployment stats

Deployed:	15
Returning in 30 days:	1
Deploying in 30 days:	0

Mission Capable Rates

T-1: 88.3%	T-6: 93.1%
T-38C: 82.0%	

DUI...It's A Crime

Team XL's last DUI

October 31, 2005

From cradle to grave, and everything in between



Commander's Corner

By Capt. James Anderson
Services Deputy Commander

What an awesome experience it's been over the last three months serving Laughlin as the temporary Director of the 47th Services Division. I've had a rewarding and enriching time in my career leading this dynamic and diverse division, but more importantly, taking care of the great folks who live, eat, work, and play at Laughlin.

In Services, we have a motto, "from cradle to grave and everything in between." We're also one of those "24 and 7" operations. Services touches every facet on any Air Force base and has a huge impact on the morale of the people. I can honestly say I'm very proud of this and what we bring to the fight.

Now back to the motto I just mentioned. I would like to explain the aspects of this. For some of

you who are scratching your head and wondering, "such a wide breadth and Services really does all that?" Well Services is that diverse...

From the cradle aspect, this is where we touch families by providing trusted, reliable and affordable child care for our patrons ensuring children have a safe and nurturing environment to grow and prosper. We give parents peace of mind as they go through their workday knowing their kids are well taken care of.

In the "and everything in between" arena, we offer leisure, food, fitness and other miscellaneous outlets. We cover this area at the golf course, bowling center, and the base pool when it's in season. If you're bored, or if anyone ever told you to find a hobby, stop by wood skills. They're willing to assist you in this area.

The Fiesta Center offers a variety of classes and has something for everyone. Stop in and inquire about opportunities with our staff. Services also provides quality auto repair at our auto skills shop. Go by and have our certified personnel assist you with your

mechanical repair needs. Too busy? They'll pick up your vehicle, make the repairs, and deliver it back to your office. How's that for Service? Hungry and need a delicious meal? Stop by Club XL, SilverWings, the Bowling Center, or even the dining facility to satisfy your appetite. As for fitness, do I need to say any more about the newly dedicated Losano Fitness Center?

As for the "grave" aspect, it's neither the most popular nor the most glamorous job of Services, but it's a critical duty none the less. It's a service we owe our fellow warriors. Services is responsible for making the house calls with our mission support representatives to discuss mortuary and burial entitlements with loved ones after a death. Services also has oversight of the base honor guard and search and recovery team.

There you have it, Services in a nutshell, "from cradle to grave and everything in-between." I certainly hope we're on the mark and taking care of each and every one of your needs to make Laughlin an enjoyable assignment. Remember, Services is always here for you.

Airman extends "Hi-ye-tay" to Dr. Samuel Billison

Navajo Code Talker remembered during American Indian Heritage Month

By Laura McGowan
Aeronautical Systems Center

With November being American Indian Heritage Month, I reminisce about a very special World War II veteran whose tour of duty played a very integral role in American military history.

In February 2002, I had the distinct honor of meeting a Navajo Code Talker who was also the first Navajo Indian to receive a doctorate degree.

I didn't just accidentally meet Dr. Samuel Billison. I looked him up on the Internet and invited him to come to my daughter's elementary school for our 6th Annual

Cultural Diversity Assembly. That year was a tribute to those serving in the military. To my surprise, he accepted the invitation.

Three hundred excited kindergarten through sixth-grade students were ushered to the library in class-sized groups throughout the morning to hear Dr. Billison talk to them about being a Navajo Code Talker during World War II.

Trained as an educator, Dr. Billison knew how to relate to the students and break the ice. He taught them the Navajo word that means hello and goodbye — pronounced, "Hi-ye-tay."

After assuring they had the correct pronunciation, he went on

to explain how the military needed a code during World War II that could be transmitted over radio waves that the Japanese could not break.

He told the children that he enlisted in the Marine Corps in 1943. After testing was conducted, he was found to be fluent in English and Navajo. He was then recruited as a Navajo Code Talker.

He said that 29 Navajo Indians were enlisted and devised the code, which to this day is still unbroken. He was not one of the original 29 Code Talkers, but he was part of the 400 others who were trained and taught the

See 'Navajo,' page 3

Border Eagle

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Deadlines

News for the Border Eagle should be submitted to the 47th Flying Training Wing Public Affairs Office, Bldg. 338, Laughlin AFB, TX, 298-5262.

Copy deadline is close of business each Thursday the week prior to publication.

Submissions can be e-mailed to: **olufemi.owolabi@laughlin.af.mil** or **sheila.johnston@laughlin.af.mil**.

Advertising

Advertising should be submitted to the Del Rio News-Herald, 2205 Bedell, Del Rio, TX, 774-4611. Advertising should be submitted by 4 p.m. each Friday.

Actionline

Col. Tod Wolters
47th Flying Training
Wing commander



Call 298-5351 or email
actionline@laughlin.af.mil

One way to work through problems that haven't been solved through normal channels is the Commander's Actionline. Before you call in or e-mail an Actionline, please try to work out the problem through the normal chain of command or directly with the base agency involved. When calling or e-mailing the Actionline, please keep messages brief and remember to include your name and phone number so you are assured of a timely personal reply. Contact information is also useful when additional information is needed to pursue your inquiry. We will make every attempt to ensure confidentiality when appropriate. If your question relates to the general interest of the people of Laughlin, the question and answer may also be printed in the Border Eagle. Thanks for your cooperation, and I look forward to reading some quality ideas and suggestions. Below are some useful telephone numbers that may be helpful when working your issue with a base agency.

AAFES	298-3176
Finance	298-5204
Civil Engineer	298-5252
Civilian Personnel	298-5299
Clinic	298-6311
Commissary	298-5815
Dormitory manager	298-5213
EEO	298-5879
FWA hotline	298-4170
Housing	298-5904
Information line	298-5201
Legal	298-5172
MEO	298-5400
Military Personnel	298-5073
Public Affairs	298-5988
Security Forces	298-5900
Services	298-5810

CALL
BAADD?
GOOD CALL.
298-HOME
(4663)
FRIDAYS & SATURDAYS
10 P.M. TO 3 A.M.
FREE TO ALL BASE PERSONNEL

Holidays are for family, whether related or not

By Senior Airman
Austin M. May
Public Affairs

Well, it's November. The sun is setting earlier each evening, and there is a noticeable chill in the air every morning when I head in to work. The local stores have put the Halloween decorations away and are gearing up for the next two months. The holiday season is coming up fast.

For a lot of military members, being away from home during the holidays is nothing new. Try as we might, it's not always possible to make it home for Thanksgiving or Christmas, or whichever holidays our individual families choose to celebrate. Busy work schedules, deployments and the cost of travel keep many Airmen planted firmly in the city or town where their base is located throughout the season.

For some, this season will be the first they have spent away from mom and dad, and they aren't all exactly sure how to handle it. I was the same way.

The first time I spent Thanksgiving away from home was when I was at the Survival, Evasion, Resistance and Escape school at Fairchild AFB, Washington. It wasn't so bad, seeing as I was with friends from school. The year after that, I

grabbed a quick bite of turkey at a friend's house, and then boarded a plane bound for Prince Sultan Air Base in Saudi Arabia. That time was a little harder, knowing that I would also spend Christmas, New Year's, and Easter away from home. Things got worse when my grandfather passed away half-way through the deployment, and I couldn't be there for him.

A year later, I couldn't afford tickets from Alaska to Texas, so I gratefully accepted an invitation from some friends of mine to join in their family feast.

The following year's Thanksgiving was the day after I returned from a wonderful TDY in Hawaii to the cold, dark Alaskan winter. By this point, missing the family dinner was no big deal, as I was getting used to it. But there was trouble in other parts of my life, and I was in no mood for the holidays. This didn't stop me, however, from joining in the festivities with my supervisor and her family, which had a tremendous affect on my holiday spirit.

Each year that passed, I thought I was becoming a little more used to being away from my family for the holidays. But now, looking back, I have come to the realization that I have not accepted the fact that I couldn't be with my family, but that my family has grown immensely.

Since joining the Air Force in early 2001, I cannot think of a single holiday where I didn't receive multiple invites to spend time with a co-worker and his or her family. I have never been without several options of where and with whom to spend my holiday time. Even while deployed, there was always that group of people who did everything they could to make the holidays special, and not just another day away from home.

Of course, not everyone can open their doors to the throngs of Airmen who will spend their Thanksgiving and other holidays away from family this year. But for those who can, I encourage you to do so. Not merely because it builds a strong bond at the office, but because it may make someone's day a little brighter. And for those who will spend this year's holiday season away from loved ones, I urge you to accept the invitation if it comes your way. Not as a commander, or any high-level authority for that matter, but as someone who has been there and done that, and knows from experience that a little bit of kindness goes a long way.

I have many memories of the holidays over my 23 years, but by far the ones that stand out the most are the ones I share with my extended Air Force family.

Navajo, from page 2

special language. Even another Navajo who was not trained in the secret language could not understand or break the code. Only the Code Talkers could understand this top secret language. Nothing about the code was ever put in writing. It all had to be committed to memory.

After they were discharged from the military, they were sworn to secrecy and could not disclose what they actually did in the military.

"If anybody asked us what we did, we were only supposed to say we fought in the war," Dr. Billison said.

Twenty-three years after the war, the Department of Defense declassified the Code Talkers' mission and recognized the original 29 with Medals of Honor, some posthumously, for service to their country. The other Code Talkers, including Dr. Billison, received Congressional Silver Medals.

With Native American Heritage Month on the horizon, I wanted to contact Dr. Billison and talk with him again for this article. I had not talked to him since I gave him a good-bye hug at the airport in Wichita Falls the same evening after he spoke at the school.

Unfortunately, my Internet search took me to several obituar-

ies. He died Nov. 17, 2004. Dr. Billison was a consultant to the movie "Windtalkers," and it was his voice that was recorded as the voice of the Navajo Code Talker G.I. Joe doll.

Meeting him was an unforgettable event. Not only did I have the information from the tribute, I also had the memory of a handshake, small talk and watching the faces of my daughter and her classmates as they got a living history lesson, lunch and a "high five" from a Navajo Code Talker.

Now the only thing left for me to do is to say thank you for your extraordinary service and say, "Hi-ye-tay" to Dr. Samuel Billison, educator and Navajo Code Talker.

Overseas quarterly assignment listing now available

RANDOLPH AIR FORCE BASE — The Enlisted Quarterly Assignment Listing for overseas requirements for July through September 2006 is now available.

Assignment preferences need to be updated by Nov. 17. Airmen will be notified of their selection before Dec. 15.

Airmen need to work through their military personnel flight or their commander’s support staff to update their preferences. Deployed Airmen should work with their personnel support for contingency operations representative to update assignment preferences.

EQUAL advertises upcoming assignment requirements, by Air Force Specialty Code and rank. Airmen should review, prioritize and update their assignment preferences based on the list.

XLers can view the lists by going to the Air Force Personnel Center home page at www.afpc.randolph.af.mil and then logging into the Assignment Management System, or by visiting or calling the MPF at 298-5276.



New personnel system’s final regs sent to Congress

By **Jim Garamone**
American Forces Press Service

WASHINGTON – Ending a nearly two-year process, the Defense Department has presented the final National Security Personnel System regulation to Congress.

Acting Deputy Defense Secretary Gordon England said at a Pentagon news conference today that Congress has 30 days to review the final regulations.

The regulations will take effect Nov. 25. The changes ultimately will affect 650,000 of the 750,000 DoD civilian employees.

Once adopted, the labor-relations portion of the system will take effect

immediately. “The human resources portion - the new pay bands, the pay-for-performance system, etc. - is scheduled to progressively begin in February,” England said.

Some 60,000 employees are in the first group, or “spiral,” to come under the new program, officials said. But human resources officials will be very deliberate in how the program goes, England said. In fact, the system will go through a six-month “mock period” before becoming effective.

“That is, at the end of six months, we will evaluate,” England said. “We will act as if this was for real, but it will be a mock exercise in terms of the results that we can learn. “

During the mock period, DoD em-

ployees will receive pay raises as in the past. It isn’t until January 2007 that the pay-for-performance portion of the system kicks in for real, officials said.

“So we have all of next year to implement the system before it really counts,” England said. “And we will then progressively put people in, and each time learn from those experiences and improve the system.”

The deputy secretary said that if problems arise, DoD will halt the program and adjust it. “We want the system to work right for everyone,” he said.

Setting up the system is enormously complicated, said Mary Lacey, program executive officer for the system. Training is a large part of the sys-

tem, and DoD has been training human resources people and supervisors how the system should work.

“It also involves the training of line managers who are actually going to operate the system and have an increased role in the system than they’ve had in the past in making determinations and decisions, as well as every employee,” Lacey said.

All DoD employees will receive training in the system, Lacey said.

Office of Personnel Management Director Linda Springer said the system protects the principles that protect federal workers: merit systems principles, due process and veteran’s preference. “I can tell you today that all of those have been preserved and have been adequately maintained in these regulations,” she said.

AETC implements balanced scorecard

By Megan Orton
Air Education and Training Command public affairs

RANDOLPH AIR FORCE BASE — Since his change of command ceremony in June, Gen. William R. Looney III, commander of Air Education and Training Command, has worked to build and improve the command. One significant change is the implementation of the balanced scorecard strategic measurement system.

Balanced scorecard is a strategic planning device designed to put strategy into action in a management system. Strategic planning is reported to be the most widely used management tool within organizations today, according to Bain and Company's 2001 CEO survey published in Fortune magazine, but only one in 10 companies succeed in executing their strategies.

"In my 34 years (in the Air Force), I've lost track of how many different ways we have strategically planned, but there've been a lot of them," said Lt. Gen. Dennis R. Larsen, AETC vice commander. After starting and failing many times with previous strategic plans from the civilian world, he said, we have found that, ultimately, none of them fit the Air Force model.

Balanced scorecard is different.

The balanced scorecard model's implementation has been targeted by the Department of Defense for all services since December 2002. It was adopted by General Looney's last two commands within Air Force Material Command — the Electronic Systems Center and the Aeronautical Systems Center. After seeing how well the program worked at both centers, AFMC decided to implement the system command-wide. Under Gen-



U.S. Air Force photo

Gen. William R. Looney III, commander of Air Education and Training Command, provides initial guidance to AETC senior leadership before the start of a four-day balanced scorecard workshop recently.

eral Looney's guidance, AETC is following suit.

The starting point for AETC's balanced scorecard was a "strawman" from General Looney, who devised the plan from his experiences at ASC and ESC. Then facilitators from RTS Partners, a non-profit corporation specializing in solutions like balanced scorecard, interviewed senior leaders across AETC to find out what they consider most important to the command. After this information was compiled, a rough outline of the command's scorecard was constructed and compared with General Looney's strawman scorecard.

General Looney then kicked off a four-day workshop where AETC's senior leaders combined these two models into the dynamic map that will be used to monitor the progress of the command. The map is designed to work from the bottom up, eventually peaking at the command's mission and vision perspectives. "Developing and sup-

porting our people" serves as the foundation to what's called the "operational drivers," three fundamental tasks AETC leaders feel are vital to accomplishing the command's mission.

The operational drivers — recruiting, educating and training the force — are not designed to be separate goals but functions that are all being achieved simultaneously.

"Our big problem in AETC is that we look at it as three stovepipes, but it isn't; recruiting, educating and training are all intermingled," General Larsen said. "All of them are really a continuum from recruitment until an Airman's last bit of education that they get, and we have to figure out how to tie them together better."

Each of the three operational drivers has strategic objectives, and each of the 18 objectives is assigned one or two measures, which AETC is working on now. The reason this method has proven useful is because it is measurable, the piece that has always been

missing from strategic planning in the Air Force, General Larsen said.

The objective of "balance mission and family," for example, can be measured by how much leave our people are taking, the general said. If people are losing a lot of leave at the end of the year, they may not be getting the appropriate amount of time off to spend with their families. Having this objective on the scorecard lets AETC people see this is something General Looney is interested in, he said.

"It is easy to talk about aspirations, but if you know how to measure it, then the purpose of it becomes real," said Robert D. Anderson, RTS Partners senior consultant and facilitator for AETC's balanced scorecard tasking.

As all of the goals within the operational drivers are met, the mission is achieved.

"Every couple of months our headquarters will be able to look at every single one of the objectives, and in a relatively short amount of time,

we'll have a good feeling of what's going on across our command and whether all of our units out there understand what our strategy is," General Larsen said.

Eventually, a process called "cascading" will disseminate AETC balanced scorecard goals to its subordinate organizations. The numbered air forces, and eventually the wings, will configure their own scorecards that will ultimately support the strategy map AETC has created, said Lt. Col. Jerry Perez, AETC strategic oversight branch chief. Cascading should reach AETC's wings by next spring, General Larsen said.

"The vision for this plan is to develop a strategy that everybody in AETC can understand, so everybody in AETC knows what their piece to supporting that strategic plan is," General Larsen said. "This will end up getting filtered down to every Airman in AETC."

He said balanced scorecard will allow everyone down the chain of command to know what General Looney is focusing on, and what the commander thinks is important to AETC. Once it reaches a local level, General Larsen said the job of the individual Airman is to try and fit into that strategic plan.

Implementing the balanced scorecard in the military and civilian worlds are "basically the same," Mr. Anderson said. However, the process of developing the plan within military organizations "seems to go a lot better because there is a more disciplined thinking and focus than in the public sector."

"This is a good deal for the Air Force, not only AETC," General Larsen said. "It's about being able to give the Air Force the right products — the right Airmen, trained properly."

Newslines

Voting venues for Tuesday

Locally registered personnel can vote Tuesday to adopt or reject the proposed Constitutional Amendments for the state of Texas. Voting will be from 7 a.m. to 7 p.m. at the following locations:

Precincts 10, 11, 12, 13
(Laughlin is precinct 13)
Old County Court-at-Law Courtroom, 207 East Losoya Street, Del Rio.

Precincts 21, 22, 23, 24
Civic Center, 1915 Veterans Blvd., Del Rio.

Precinct 20
Rough Canyon, Fire Station, Del Rio.

Precincts 30, 31, 33
Dink Wardlaw AG Complex, 300 East 17th Street, Del Rio.

Precinct 32
Comstock Community Center, Comstock.

Precincts 40, 41, 42, 43
St. Joseph Church, 510 Wernett Street, Del Rio.
For questions, call the county voting clerk at (830) 774-7530 or see your unit voting assistance counselor.

Spouse employment town hall meeting scheduled

A spouse employment town hall meeting, hosted by Col. Teresa Daniell, 47th Mission Support Group commander, will be conducted Nov. 15 from 6:30 to 8:30 pm at the base theater (Building 351).
All Laughlin personnel, living on or off base, who are interested in employment or volunteer opportunities in the surrounding area are encouraged to attend. The meeting will include presentations from on- and off-base agencies and some employment information materials.

4X10.5
Lacks

Laughlin buries CFC goal, donates \$100K

Combined Federal Campaign donation to impact local and national charities

By 1st Lt. Sheila Johnston
Public Affairs

Laughlin members contributed over \$100,000 recently to a variety of charities through the Combined Federal Campaign (CFC).

The campaign kicked off Sept. 19 during a lunch and training session for commanders and unit representatives. Thirty four Laughlin representatives and about 10 others from federal agencies with branches in Val Verde County energized the local CFC campaign to raise \$109,003.12 for local and national charities.

Charities involved in the CFC range widely but impact residents and communities locally. Jane Pratt, Del Rio branch manager for the American Red Cross (ARC), was the guest speaker for the kick-off lunch. She said the money donated through CFC helps Del Rio families through some of her organization’s programs.

The local ARC branch was one of 18 organizations either in Del Rio or at Laughlin listed as CFC beneficiaries. On-

base groups included the Child Development Center, the Youth Center, and the Friends of the Family Support Center.

Donors have a variety of reasons for donating, and Laughlin is no exception.

According to one of Laughlin’s donors, Lt. Col. Brian Mullin, 47th Flying Training Squadron safety officer, who started giving to the CFC as a lieutenant in January 1988 while at his first duty station—Plattsburgh Air Force Base, N.Y, he shared his CFC experience.

“I found a charity that did research on epilepsy, a serious illness that runs in my family. I donated automatic withdrawals from my pay check to the epilepsy foundation every year for a decade until they were removed from the CFC registry for spending too much on administrative costs,” Colonel Mullin said. “It’s an interesting thing that CFC demands their charities run efficiently or forego their charitable listing with the government. During that couple-year off period I gave to the Sierra Club, an en-

vironmental group that began protecting my native California Yosemite Valley and now helps protect other national treasures.

“Eventually the epilepsy foundation got their act together and I continued to give them my annual donations. It is money I hardly notice missing from my check but in the end adds up to an important donation to worthy causes. If the epilepsy foundation ever makes a breakthrough on their research—I can say I helped them find a cure for an illness those dear to me suffer from.”

CFC is an annual campaign sanctioned by the Office of Personnel Management. The once-a-year campaign known as the “Combined Federal Campaign” began in 1964 to change the way federal employees were solicited by charitable organizations. According to the OPM website (http://www.opm.gov/cfc/html/cfc_hist.asp), “Prior to the 1950’s, on-the-job fundraising in the federal workplace was an uncontrolled free-for-all. Agencies, charities, and employees were all ill-used and dissatisfied. Some of the problems cited were: Quotas for agencies and individuals were freely established and supervisors applied pressure to employees; and designations were not allowed. Even with the frequency of on-the-job solicitations, total receipts for charitable causes that were worthy of employee support were minor. In many cases, employees donated their pocket change.”

The website also reports, “...today (CFC) is known to be the most inclusive workplace giving campaign in the world with the number of participating charities estimated at over 20,000 nonprofit charitable organizations worldwide. The charities supported through the CFC range from nascent community groups to large, well-known charities.”

2X2
The Veranda

2X4
Texas Rib
Wagon

2X5
Miliary
Media

2X4
Consumer Credit
Counseling



Master Sgt. Brenda Graham
47th Communications Squadron

Arrived at Laughlin: June 2003
Hometown: Sherman
Family: Son, Robert J. Graham III; daughters, Megan and Cassandra; father, Shelby O. Bewley; brothers, Mark and Gary Bewley
Time in service: 22 years and 5 months
Education: Non commissioned officers' prep, NCO Academy, Senior NCO Academy correspondence, CCAF associate degree, BS in Information System Management from University of Maryland.
Some of previous assign-

ments: Laughlin Air Force Base; HQ USEUCOM, Stuttgart Germany; Defense Intelligence Agency, Washington D.C; Air Intelligence Agency, Kelly AFB; Nellis AFB; San Vito Dei Normanni AS, Italy
Greatest feat: Raising my children
Leadership philosophy: Never ask people to do what you're not willing to do yourself. There are leaders at every level; however, not everyone is willing to accept the responsibilities of leadership. Leadership is the act of being willing to do what is right without looking for something in re-

turn and showing others that they can do the same.
Favorite quote: A leader takes people where they want to go. A great leader takes people where they don't necessarily want to go but ought to be.
Personal heroes: My father and Lt. Gen. Kenneth A. Minihan
Favorite movies: "Dead Poets Society," "As Good As it Gets" and any Monty Python
Bad habits: Smoking and talking too much
Greatest inspiration: My children for giving me joys I never expected and at the same time always wanting to have them proud of the decisions I have made.

Editor's note: Master Sgt. Brenda Graham retired during a ceremony Thursday, and she will be moving to Las Vegas, Nev.



Photo by Airman 1st Class Olufemi A. Owolabi

Scarlet, from page 1

deployed during the field-exercise, and eight transition students were moulaged as victims as several scenarios were conducted.

The scenarios were centered on mortar attacks with chemical weapons and post-attack procedures, self-aid buddy care and identifying unexploded ordnance.

According to the chief of the exercise evaluating team, Maj. Eric Reed, "We evaluated attack and post-attack procedures, ensuring personnel know how to wear the chemical ensemble during different MOPP levels, and we tested contaminated-personnel procedures."

Furthermore, Major Reed said in the vehicle-attack or convoy training scenarios, the 47th Security Forces Squadron team provided the instructors and aggressors.

"The exercise lasted three days and trained 35 people," he said. "The purpose was to



Photo by Airman 1st Class Olufemi A. Owolabi

familiarize personnel with convoy attacks and basic actions to take if attacked."

Participants of the exercise scenarios described it as a superb educational training. They said it enabled them to demonstrate their warrior techniques and procedures during emergencies in a deployed environment.

Officials described the exercise as a successful one be-

cause the objectives were totally accomplished.

"The purpose of the exercise was achieved, and we accomplished everything we planned," Major Reed explained. "Laughlin is a small base with limited resources; however, we deploy to the same locations as the rest of the Air Force, so we must tailor our exercises to meet current deployed conditions."



Laughlin
Salutes

SUPT Class 06-01 awards

Daedalian award:
Capt. Jason Heard

Academic award, airlift/tanker track:
2nd Lt. Kevin Thorsell

Academic award, fighter/bomber track:
Capt. Jason Heard

Flying training award, fighter/bomber track:
2nd Lt. Anthony May

Flying training award, airlift/tanker track:
2nd Lt. Sharon Fuchs

Citizenship Award:
2nd Lt. George Normadin III

Airlift/tanker Distinguished Graduates:
2nd Lt. Andy Baumann
2nd Lt. Sharon Fuchs

Fighter/bomber Distinguished Graduate:
2nd Lt. Anthony May

Outstanding Officer of Class 06-01:
Capt. Kirk Teufel

AETC Commander's Trophy, airlift/tanker track:
2nd Lt. Andy Baumann

AETC Commander's Trophy, fighter/bomber track:
2nd Lt. Anthony May

Outstanding 2nd Lt.
2nd Lt. Justin Meisberger

HALLOWEEN FUN FOR ALL

BASE MEMBERS ENJOY NIGHT OF TREATS, GAMES, COSTUMES AND DECORATIONS



Photo by Airman 1st Class Olufemi Owolabi



Photo by Master Sgt. Anthony Hill



Photo by Master Sgt. Anthony Hill



Photo by Master Sgt. Anthony Hill

Top right - Alicia Soto shows off her costume on Halloween during Monday's Bingo game at Club Amistad. Bottom right - Base housing residents vied for the top spot during a Halloween yard decorating contest, like the one in the photo. Bottom left - Patrick Stamos and Andrea Urueta enjoy an evening

of crafts at the chapel's Harvest Festival Monday. The festival offered an alternative to other Halloween activities and included games and a costume contest. Top left - Base housing residents were prepared Monday as trick or treaters turned out for a night of ghoulish Halloween fun.

Retiree activities office opens

Laughlin’s Retiree activities office is open again for business. The office will be open Tuesday through Thursday from 9 a.m. to noon. The RAO is a one-stop location for news and information concerning retired military life.

The RAO staff can answer questions about retired pay issues, military-related benefits. The office is located in the 47th Mission Support Squadron, building 246, room 119. For more information or questions, contact Clayton Mulvaney at 298-4769.

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What's
up Doc?

By Col. Laura Torres-Reyes
47th Medical Group
commander

Question: I learned that I needed to get authorization from one of Laughlin's doctors before going to the emergency room for care. But, what if I don't have time to call you guys before rushing to the hospital?

Answer: In a true medical emergency, which is defined as a serious medical condition that poses a threat to life or limb, do not call us. Call 9-1-1 immediately, or report immediately to the emergency room at Val Verde Regional Medi-

cal Center. Tricare will always pay the bill for services rendered in a true medical emergency.

In the more likely scenario, where an individual has an urgent condition that is causing physical pain or suffering, but is not of immediate threat to their life, they will need to contact our primary care manager on call to receive authorization for treatment in an acute care facility like the Val Verde Regional Medical Center.

When in doubt, report directly to the VVRMC emergency room. Their triage process will determine if the condition is urgent, or not urgent.

If they determine the condition is non-urgent, they will have the patient process through their fast-track clinic.

If you have not previously called our PCM, and you are sent through the fast-track clinic, you should call the PCM for authorization of payment as soon as it is practical.

Keep in mind that we always have a provider on call after duty hours to

answer urgent questions about acute medical conditions.

If you have an urgent question, or need after-hours care, and are enrolled to the family care clinic, call 703-6199 and speak to the PCM on call.

If you are on flying status, controlling status, or otherwise enrolled to flight medicine and have an urgent question or need urgent after-hours care, call 298-5167 and ask to speak to the flight doctor on call.

While it is true that you may be held responsible for charges incurred for a non-life threatening illness if you do not receive authorization first, you should never delay seeking medical care if you believe it is a true emergency.

Thanks for your question!

You may contact Colonel TorresReyes at laura.torres-reyes@laughlin.af.mil if you have a What's Up Doc? question.



The following are Laughlin's intramural football standings as of Oct. 27.

Scheduled games are played at 6:30, 7:30 and 8:30 p.m. Mondays through Thursdays on the fitness field. (Courtesy Losano Fitness Center)

Eastern Conference

Team	W	L
47 CES	6	0
47 SFS	2	3
47 CS/CONS/SVS	1	4
47 MED	1	4
47 MSS	1	4

Western Conference

Team	W	L
LSI	5	0
87 FTS	4	2
86 FTS	3	3
47 OSS	2	2
84/85 FTS	2	3
LCSAM	1	4

Sportslines

Varsity basketball vs. Dyess

Laughlin's men's varsity basketball team will take on Dyess in a two-game series this weekend at the Losano Fitness Center.

The first game will start at 4 p.m. Saturday, and game two will be played at 1 p.m. Sunday.

Everyone is invited to come out and support the home team. Admission is free.

Thanksgiving 3 on 3 tournament

The Losano Fitness Center will host a 3 on 3 Thanksgiving Basketball Tournament Nov. 19, starting at 10 a.m.

The event is open to active duty members, retirees, Department of Defense and Nonappropriated Fund civilians, and family members 16 years of age and older.

Participants must register as part of a team at the fitness center. Call 298-5326 for details. First, second and third place prizes will be awarded. Giveaways will also be provided. The deadline to register is Nov. 17.

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Pee wee football action...

Kyle Kyker (tackling above), son of Tech. Sgt. Michael Kyker of the 47th Security Forces Squadron and Sharon Kyker of the 47th Services Division, along with Emilio Gonzalez (right), son of Master Sgt. Rufino Gonzalez of the 47th Mission Support Squadron, are members of the Amistad Pee Wee Football League's Lobos team. The Lobos, third and fourth grade players, defeated the Lions 12-0 Sunday at the Marion Russell Middle School football field in

Del Rio. The pee wee league will begin playoff action this weekend. Games start at 9 a.m. Saturday and 1 p.m. Sunday at the Marion Russell football field. For details and information about the Amistad Pee Wee Football League, call Sergeant Gonzalez at 298-5222.

Photos by Master Sgt. Anthony Hill